

MINUTES of the Meeting of the Education Committee held on Wednesday 27 March 2024 at 16.00 via remote participation

Members present:

Steve Stanley External Member/Chair

Annamarie Douglas Claire McDonald Kathryn Skelton Mark Smith

External Member Staff Governor External Member

CEO

In attendance:

Fiona Chalk Observer for External Governance Review Tina Götschi Principal for items 3.4, 3.5, 3.6, 3.7 and 3.12

Dr Geoff Stevenson

Director of Degree Apprenticeships (DoDA) for item 3.4, 3.5, 3.10, 3.12 and 3.13 Jacky Gearey

Clerk

Quorum 2 members

Items		Action by
	Opening of meeting	
	The Chair opened the meeting at 16.00.	
	The Clerk had already advised via email that Susanna Lawson was stepping down from	
	the committee due to personal reasons and that the new staff governor Claire McDonald	
	was joining the committee.	
	Apologies for Absence	
	1. Ryan Manning (DSL)- college away trip	
	There were no other apologies.	
	Declarations of interest	
	There were no declarations of interest.	
3.1	Minutes of Previous meeting	
	The committee approved the minutes of 27 November 2023 as an accurate record of	
	the meeting held.	
	Resolved that the minutes were an accurate record of the meeting held 27 November 2023	
3.2	Matters arising from above (if not covered by the agenda)	
	Item 2.3	
	(i) flag any safeguarding workload issues to the committee – DSL absent so held over to	
	next meeting.	
	(ii) speak to DSL offline regarding workload – held over to next meeting.	
	All other actions had been closed off and there were no further matters arising.	
3.3	Accountability Statement	
	The CEO briefed the committee on the accountability statement requiring the Governing	
	body to periodically review how the College provision meets local and high priority skills.	
	Updates had been incorporated with the draft to be submitted for the next committee	
	meeting with a final submission to ESFA by 30 June 2024. The committee asked if the	
	statement could be linked to the strategy and the College self-assessment especially	
	addressing local needs. The CEO said that to do this the timing might be problematic but	
	would present an interim draft version in early May for the committee to comment on via	CEO
	Google docs.	

Resolved that:

- (i) the Accountability planning was received and noted by the committee
- (ii) CEO to send committee members interim draft version of accountability statement via Google Docs.

3.4 Safeguarding and Prevent Report

The CEO asked that the report be taken as read as the same report had been presented to the Board on 21 March 24. In essence the Principal advised that there have been an additional 88 incidents referred to the safeguarding team since the previous meeting and was significantly higher than for the entire last academic year. There has also been a significant increase in apprentice learners' referrals much of which was due to the increased awareness of staff to the challenges learners face (e.g. level of workload, increase of stress), the better use of CPOMS by staff logging incidents and a significant increase in apprentices who have only recently turned 18. However for reassurance, this had not passed the threshold for real concern, but should this change the Chair asked that as the safeguarding lead these should be brought to him as the first step and then to the Board. The committee discussed the issue of employers and their duty of care for safeguarding which had been brought up at the board meeting and the need for the College to future proofing growth especially with the increasing numbers of apprentices. The CEO talked about the viability of having one person who had overall oversight as in many other colleges, but this would be an additional resource. Finally the committee asked if Smoothwall Filtering had been rolled out to Manchester at the same time as London. Principal to check and confirm.

DSL

Principal

Resolved that:

- the Safeguarding and Prevent Report was received and noted by the committee
- (ii) DSL to report any issues of real concern to Safeguarding lead and then to Board for reporting
- (iii) Principal to confirm Smoothwall Filtering installed in Manchester.

3.5 Learner Assessment Processes and Tracking Sixth Form

The Principal provided a detailed overview of in-year progress tracking across a number of subjects including BTEC in Computing and A Levels e.g. Maths, Business Studies and Psychology. It was noted that since the pandemic it had not be able to compare like for like grading because of the various changes that have occurred e.g. TAGs, CAGS, etc. The success of Computer Science and BTECs through continuous assessment was raised which can be motivational as opposed to A Levels where the College has found that some students' work has slipped. However it was noted that there is a disconnect between A levels and BTEC as extended writing skills are reinforced across the A level programs. This prompted a lengthy discussion on work ethic, meta cognitive abilities the quality of teachers, the pros and cons of using media to learn/revise as opposed to sitting exams. Some mitigations discussed included helping with exam technique, supporting the teachers to teach this and bringing in external organisations for essay techniques.

Apprenticeships

In looking at the data presented on the dashboard, the Director of Degree Apprenticeships went through the Qualification & Achievement Rate (QAR) for 22/23 at 79.2% which also reflects the retention rate, the DTSP Level 6 again for 22/23 was 87.2% and SD Level 4 was 44.4%. The Chair asked that going forward these percentages be expressed as a number is under 100, to provide more data transparency. The low achievement rate for Level 4 was due to a variety of reasons including: a smaller number of apprentices who receive less support from their providers, redundancy, being offered a job and additionally there was no momentum which was evident in the much larger cohorts. Attendance was at 96% so above KPI but tracking down, which may be due to

DoDA

	increased work pressure on apprentices as year progresses and/or more ill health. The Chair asked for EPA information to be provided after exams. Of note the CEO wanted to highlight the significant improvement in retention since 2021/22 intakes (the majority of whom will be completing this year). The 2022/23 intakes will be impacted by Salesforce apprentices moving to QA this summer. The committee discussed at length, the degree apprenticeships, the EPA, the separation of the Foundation degree and Level 4 as opposed to Level 6 where it was integrated. The Chair commented that it would be good to see some examples of apprenticeships efficacy within the workplace if possible.	DoDA
	The Chair wanted to thank both the Principal and Director of Degree Apprenticeships for their work on this.	
	Resolved that:	
	(i) the Learner Assessment Processes and Tracking update for Sixth Form and Apprenticeships was received and noted by the committee (ii) DoDA to provide SD Level 4 data as a number, EPA results after exams, and examples of apprenticeship efficacy with the workplace	
	There was a short 10 min break at 17.06	
3.6	Sixth Form Curriculum Review The Principal outlined a proposed strategic prioritisation framework for new activities for the Sixth Form Level 3 (top level 2) involving the provision of a Foundation course. The curriculum review covered in the main: • September 2024 is last year for entering students on BTEC Computing necessitating exploring the viability of introducing from September 2025 Level 3 Alternative Academic Qualifications (AAQ) however the College is in the process of gaining clarity on this as details are not yet finalised but further information should be provided at the next committee meeting; • T-level in Digital Design and Production in 2024 - a 3 (or 3.5) A level equivalent course with a 45 day work placement; and • Curriculum offer of 2 A levels plus compulsory A level in Computer Science along with a compulsory Ada Skills component including some professional certifications. This prompted further discussion around the challenges involved in delivering these. The Foundation course will help meet targets and meet college mission values and would allow those students who do not meet the GCSE requirements (English & Maths) but who have significant potential, to access the core Level 3 sixth form programme the following academic year. The course would be supportive and challenging academically, aimed at developing skills, self-belief and academic confidence. The committee felt this course would be very good recognising that some students would benefit greatly, the Chair noting that the teacher/futor was key in developing and supporting skills for this Level 2. The CEO asked for an offline deep dive session with Chair regarding this.	Chair /CEO
	Resolved that: (i) the Sixth Form Curriculum Review was received and noted by the committee (ii) CEO and Chair to have offline discussion on the Foundation course.	
3.7	Sixth Form Student Progression challenges into Ada Apprenticeship The Principal said that the College had only once reached the target of 25% of Ada students progressing onto Ada Apprenticeship. The challenges in this area are that apprenticeship opportunities open too late in the year and clash with sixth form exams, the recruitment processes are complicated for students and there is no central site or system unlike UCAS for universities. Currently eight students have indicated their first choice progression destination is University whilst the remaining 58 students all want to secure an apprenticeship with many having progressed through to the next rounds in the	

recruitment process with the College supporting them through signposting open opportunities, tacking applications weekly, interview practice and presentations. Resolved that the update on Sixth Form Student Progression challenges into Ada Apprenticeship was received and noted by the committee 3.8 **KPI Performance** The paper was taken as read with the CEO summarising the Education specific KPIs showing performance against the October target with March 2024. Following feedback, the ELT are working to better analyse the evidence regarding the performance trend against KPIs over multiple academic years and this will be reported from August 2024 onwards. Performance against KPIs remains mixed with a number improving their RAG status whilst some have moved to red e.g. sixth form progression onto Ada higher degree apprenticeships and apprenticeship volumes, especially the number of female or nonbinary apprentices recruited. The macro economic trends and internal restructuring of 'anchor' partners is having an adverse impact on these volumes. Further to the board meeting held 21 March, a board member who is on the Education committee had asked for an update on the Quality of Education Improvement Plan referenced at the last Education committee. A separate paper had been sent out late on this with a verbal update from the ELT covering: Improve the quality of teaching through a focus on improved pedagogical understanding – to be actioned through coherence of professional development across both sixth form and apprenticeships. Better identify and remedy poor standards of teaching and learning – undertake more staff training, use of external instructional coaching to support underperforming staff and use of Access HR system in a standardised way to measure and track standards of teaching. Improve the quality of new teaching staff joining Ada – develop partnerships with like-minder organisations, host events, improve job descriptions on clarity on career progression. The committee asked that actions on the Quality of Education Improvement Plan be Principal reviewed at the next meeting and to carry out a deep dive on those areas with significant challenges. Resolved that: the update on KPI Performance was received and noted by the committee (i) Principal to provide update on actions on Quality of Education Improvement (ii) Plan to be reviewed at the next meeting and to carry out deep dive on QIP where there are significant challenges 3.9 Continuous Improvement Plan (CIP) Update The Sixth form, Apprenticeship and New Programmes & Business Development Continuous Improvement Plan (CIP) Dashboard was presented. The dashboard summarised progress made against defined priorities for the second 2-week sprint period. The final CIP Sprint will run from the 18 April to the 11 July. As much of this had been discussed under previous items, there were no questions from the committee. Resolved that the Continuous Improvement Plan Update was received and noted by the committee 3.10 New Programme Development Update Level 7 Masters in Al Details of the proposed new Level 7 Masters in AI had already been shared with the Education committee via email and discussed at the board meeting 21 March 2024. Currently PwC are completing their due diligence on this regarding full or partial financial support. The CEO provided a further update on the process and timelines to be followed

to secure this course including the academic submission to the OU. Ultimately it would be a significant new addition to the curriculum at Level 7.

16-19 Provision in Manchester from September 2025

Manchester City Council is keen for the College to expand its provision in the Greater Manchester area. The main risk identified is the ability to resource and establish new programmes given the upfront funding required and the current financial situation. However the College will explore two options: (i) Digital Production, Design and Development T-level and (ii) IB Career Ready Programme and come back to the committee with an update at the next meeting and, if needed, take the proposal to the full board in July.

CEO

Resolved that:

- (i) the New Programme Development Update was received and noted by the committee
- (ii) CEO to provide an update on the 16-19 Provision in Manchester from September 2025 at the next meeting

3.11 Apprenticeship Programme & Short Course Review Apprenticeship Programme

The CEO asked that the paper be taken as read and explained that many of the macro and micro challenges in the apprenticeship market had been discussed at previous committee meetings e.g. market for big tech is very flat coupled with high interest rates resulting in less growth and investment in early talent, the possible change of government this year and competition from other providers.

Short Course Review

The College has delivered events and short courses to more than 1,450 participants across 53 events but now wants to focus on partnerships to increase the uptake of women and also run events which help embed the new buildings in the surrounding communities. Salesforce, the College's funder for this, has indicated that they will not be funding more employability programmes in the future due to an internal change in direction brought about by the new CEO.

There were no questions.

Resolved that the Apprenticeship Programme & Short Course Review was received and noted by the committee

3.12 Learner Views: surveys and student representation groups feedback

Sixth Form - the Principal updated the committee on the development around the student voice covering: Teaching and Learning scores which were above average, but more work needed to be done to ensure >8.0; score for "positive and respectful culture" was lower than average and could be due to the greater emphasis on calling out inappropriate behaviour and language in assemblies; and net promoter score was high. The committee asked if feedback was given to students about their comments and felt that if this were done this could improve engagement with the Student Voice. Principal said that whilst this information was an overview, feedback would be given.

Apprenticeships - Student Staff Liaison Committee (SSLC), there were 5 apprentices, summary of the main points covered:

- Teaching and Assessment: apprentices experienced at times a gap between teaching content and assessment criteria, with a heavy reliance on independent learning. Concern on pace of content delivery and timing of assignments.
- Feedback and Evaluation: inconsistencies in feedback and clarity of marking rubrics and explanation of specific grades, including partial marks. The Chair asked for clarification on this and whether it written feedback from assignments

	submitted. The CEO asked for minutes from the SSLC to go to the Education committee for information with clear sight of the follow up actions.	Dean / DoDA
	Resolved that:	
	(i) Learner Views: surveys and student representation groups feedback were received	
	and noted by the committee	
	(ii) Dean/Director of Degree Apprenticeships to provide SSLC minutes for Education committee for information with the follow up actions	
3.13	Academic Board Minutes	
	Meeting held 19 March 2024 – items covered:	
	Learners Status; intake volumes; demographic data; Graduates' awards classifications - dashboard data and headline review introduced. Overall numbers	
	down due to completions but expected to increase by 20 following enrolment	
	and QAR unchanged from last meeting, monthly KPI on track.	
	Exam Board minutes and outcomes were for noting and discussion.	
	Programme Validation and Monitoring with the Open University - conditions met	
	for revalidation. New recommendations given from panels which need to be	
	evidenced and evaluated.	
	Student-Staff Liaison Committee (SSLC), minutes and actions - outline composition	
	of SSLC meeting based on graduates, briefly outline structure and agenda. Trend	
	in recent years of being happy with academic organisation, main concerns on	
	Teaching and Learning assessment - feedback by lecturers. Ask for more specific feedback outside of rubric and discrepancies between feedback styles.	
	 Student feedback trends were for noting & discussion - positive trend in module 	
	feedback, average above 4. Able to track average cohort size and varying	
	response rate by size or cohort. Some modules not meeting expected response	
	rate, ongoing push for improvement	
	Future meetings 18 June and 10 December 2024.	
	Resolved that the Academic Board Minutes were received and noted by the committee	
3.14	Any Other Business	
	No further business.	
3.15	Items to be taken forward to the Board for information:	
	No items	
3.16	Dates of the next meetings for 2023-24:	
	15 May 2024 at 13.30 unless notified to the contrary.	
	Close of Meeting	
	Meeting closed at 18.12	